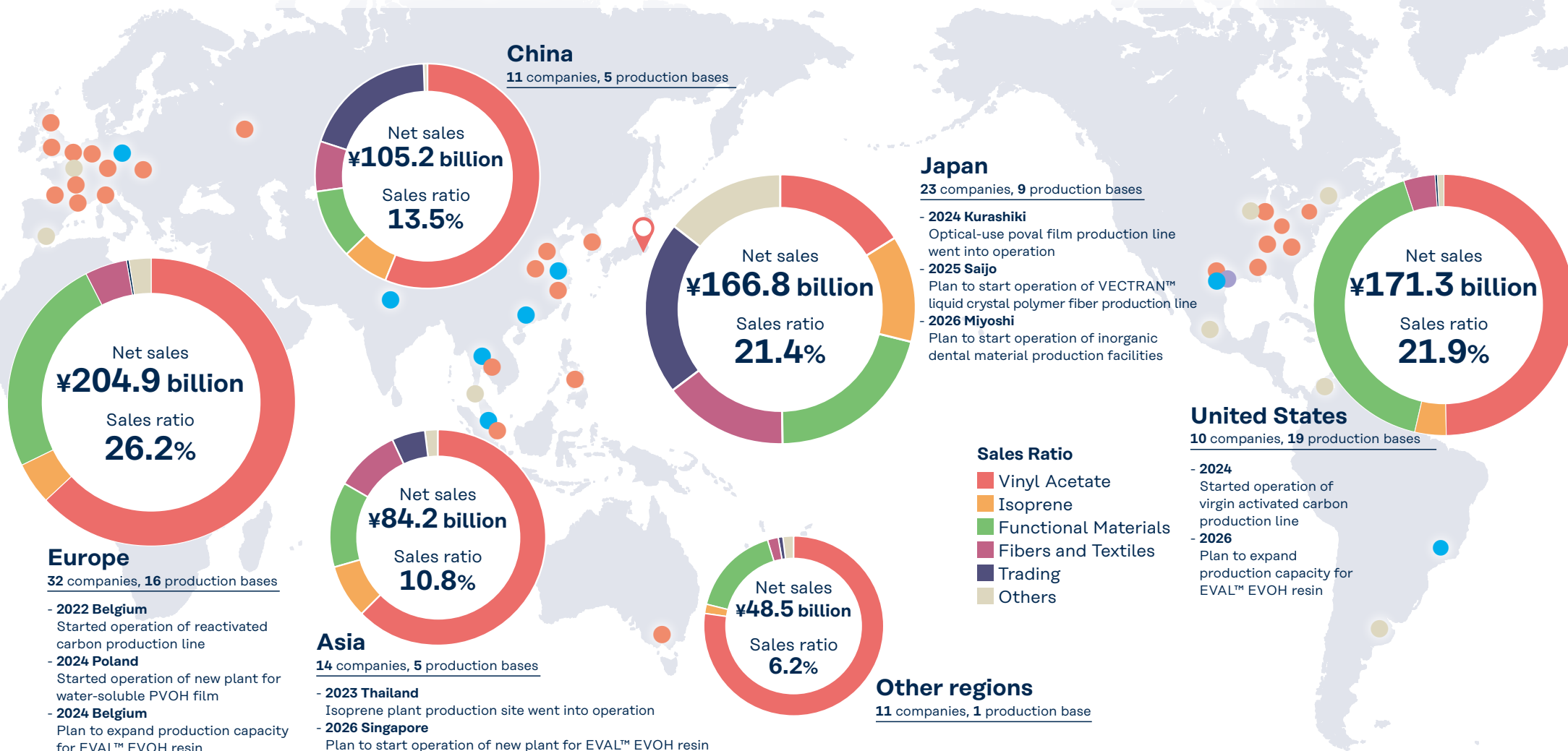


Global Portfolio

Main Group Locations

The Kuraray Group has expanded its businesses globally under a principle of making and selling products in the best-situated regions. Our overseas network now includes 101 companies in 32 countries and regions, and sales outside Japan account for 79% of total sales. Going forward, we will continue to strengthen the global production and sales networks to meet the needs of countries and regions worldwide.



Europe
32 companies, 16 production bases

- 2022 Belgium
Started operation of reactivated carbon production line
- 2024 Poland
Started operation of new plant for water-soluble PVOH film
- 2024 Belgium
Plan to expand production capacity for EVAL™ EVOH resin

Asia
14 companies, 5 production bases

- 2023 Thailand
Isoprene plant production site went into operation
- 2026 Singapore
Plan to start operation of new plant for EVAL™ EVOH resin

China
11 companies, 5 production bases

Japan
23 companies, 9 production bases

- 2024 Kurashiki
Optical-use poval film production line went into operation
- 2025 Saijo
Plan to start operation of VECTRAN™ liquid crystal polymer fiber production line
- 2026 Miyoshi
Plan to start operation of inorganic dental material production facilities

United States
10 companies, 19 production bases

- 2024
Started operation of virgin activated carbon production line
- 2026
Plan to expand production capacity for EVAL™ EVOH resin



Group Network Head Office | 9 Production bases | 2 Laboratories Regional sales locations Plants Laboratories Other sales locations

* Net sales by region for fiscal 2023 are classified by country or region based on customer location.
* Timelines for each region include trends in capital investment and M&A during the period of the Medium-Term Management Plan "PASSION 2026." (As of April 2024)