



## Establishment of a new roadmap to reduce GHG emissions

		Benchmarks	Medium- to Long-Term Targets
 Planet	GHG emissions	Scope 1 + 2	2021 emissions 3,020 thousand tons-CO <sub>2</sub> e - 2035: 63% reduction compared to 2021 - 2050: Carbon Net Zero
		Scope 3 (Category1)	2021 emissions 2,941 thousand tons-CO <sub>2</sub> e - 2035: 37.5% reduction compared to 2021

## “PASSION 2026” Priority Issue Targets and Fiscal 2023 Results

		Benchmarks	FY2023		FY2024	FY2026
			Targets	Results	Targets	Medium-Term Plan
 Planet	GHG emissions	Scope 1 + 2	2021 emissions 3,020 thousand tons-CO <sub>2</sub> e	3,230 thousand tons-CO <sub>2</sub> e or less* <sup>1</sup>	2,700 thousand tons-CO <sub>2</sub> e	3,020 thousand tons-CO <sub>2</sub> e or less
		Scope 3	—	- Identify sources accounting for two-thirds or more of Group-wide emissions - Set numerical reduction targets for 2024-2026	- Under way to identify sources accounting for two-thirds or more of Group-wide emissions	- Identify sources accounting for two-thirds or more of Group-wide emissions - Set emission reduction targets

\*1 Regardless of the new target setting, FY2023 target is based on the 2019 emissions, which were used as a benchmark at the formulation of “PASSION 2026”